EMPLOYEE ENGAGEMENT MARS MTD



Our internal engagement work with Mars not only includes brand deployment strategies for each country, it also encompasses something which is at the heart of the Mars way of life – internal recognition.

- » An 83% increase in levels of engagement
- » Up four more places in the Times Top 100
- » A FORTUNE 100 Best Company to Work For (up 19 places year-on-year)
- » Aon Hewitt's Best Employer Russia
- » Number one FMCG in Italy
- » GREAT PLACE TO WORK Top 25 Best Multinational Companies in Europe
- » Best Employer in Belgium
- » Best workplace in Belgium, Denmark, Greece and Spain









Everyone can make a difference, and each of us should try

John F. Kennedy said that 'everyone can make a difference and each of us should try'. This is the spirit of the 'Make the Difference' global award program. It is open and easily accessible to all Associates throughout Mars, Incorporated and recognizes those individuals and teams that bring exceptional innovation and initiative to the business. Make the Difference celebrates the impact that one person, one idea, no matter how small, no matter where in the business, can have on the entire organization and the communities beyond our walls.

Because it is the innovations and initiatives driven by our Associates will ensure that we continue to succeed as a corporation. Our Associates have great ideas that will give us a competitive edge and the imagination to create new ways of satisfying consumers. Associates can make this happen throughout the business -- in the markets, in the plants, in the laboratories, and in the offices.

Such achievements deserve the highest recognition. There is powerful evidence that such recognition generates a more mentally encouraging, sensible risk taking, innovative and enjoyable environment.

The 'Make the Difference' awards draw on both the power of celebration and recognition and the active engagement and involvement of senior managers and Mars family members.

Closely linked to the objective of our business to "Make a Difference to People and the Planet by putting our Principles in Action", it is a signature process for the entire organization, reinforcing our culture and embedding The Five Principles generation for generation of Associates.

History of the Make the Difference Awards

It all started back in 1997, when the program was first launched in our European Snackfoods business.

The idea caught on quickly, and Make the Difference became global in 2001. This was also the first time that the global finals took place in Washington, D.C., close to our McLean headquarters.

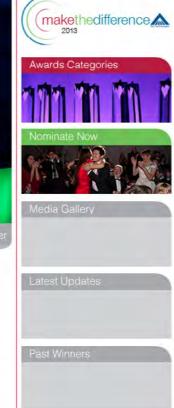
Ever since, the event has run every two years, engaging and celebrating more Associates in every cycle.

In 1995, the Line Manager Excellence category was introduced, reinforcing Mars' commitment to great line managers

Then in 2009, the People and Planet categories were introduced to reinforce our corporate objective of

In 2011, Make the Difference went "truly" global, taking virtually all of the Mars world by storm. All parts of the business, including those newer to Mars, such as Wrigley and Banfield, were now fully on board resulting in a record-breaking number of 16,000 nominations

What happens in 2013? That's up to you!

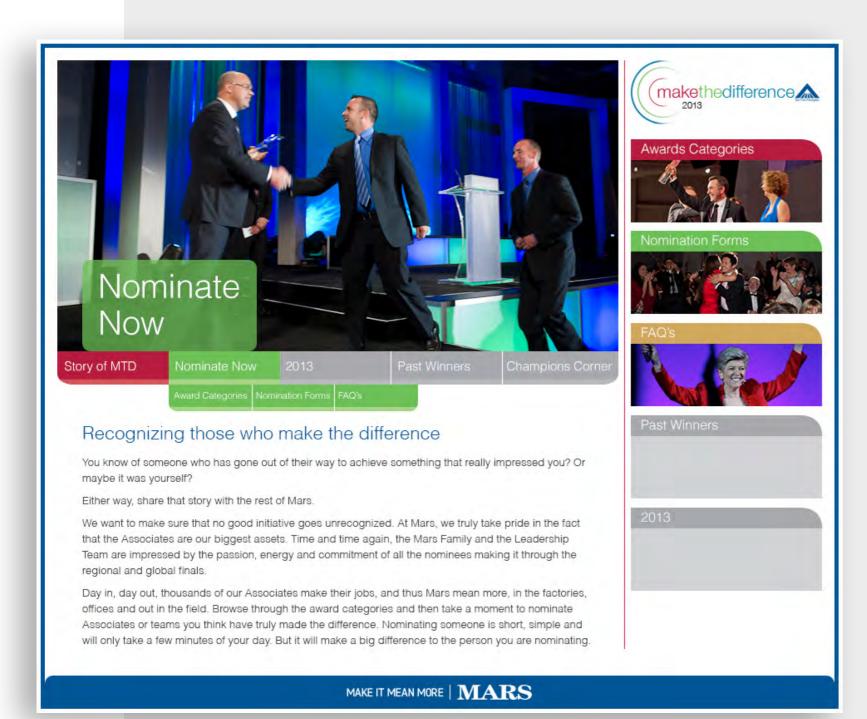


Internal recognition is at the heart of the Mars way of life and the Make The Difference Awards are the annual celebrations that honour those Mars associates who best represent the Mars Five Principles.

They're all about recognising associates who live and breathe the Mars values and make every day mean more than just a 9 to 5.

MTD Home Page





The awards are championed by people at the top of the business. But for the awards to truly recognise the best work, it's vital for people to nominate their colleagues.

MTD Nominate now







Jelina and Bo discovered the secret to selling more chocolate in China. Sharing. Turns out everyone's loves to do it. So their bright idea was a new M&M's bottle to satisfy that need. And that's gone on to generate more than \$10 m in sales. Share and share alike. That's the kind of thinking that gets my nomination. Jelina and Bo made the difference.

Someone else you know made a difference?
Make their story mean more. Nominate now.

www.marsmtd.com



Stage one was a call to nominate and the launch materials used in this initial phase focused on people who had previously been nominated for a MTD award.





makethedifference 🚵

Someone else you know made a difference?

www.marsmtd.com

Visually and tonally all of the communications were perfectly aligned to the external Mars human brand.





Stage two turned the focus on the nominators and told the story of why they nominated the person they did.



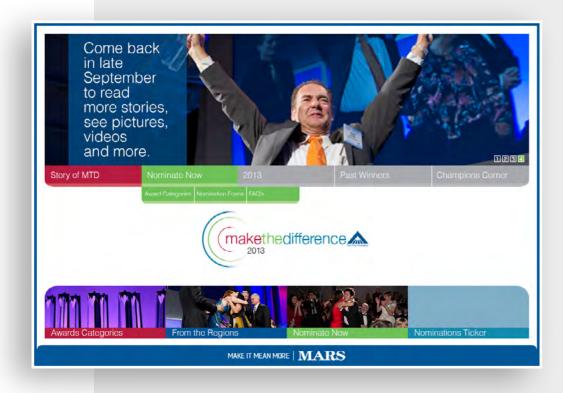






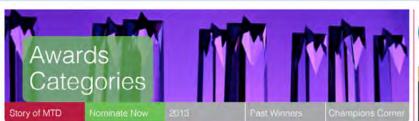
A critical part of the MTD promotional campaign was a reworking of the awards website.

MTD Home Page













There are four different categories in which you can nominate Associates and teams

The MTD Innovation Awards recognize Associates who have used innovation in its broadest sense to "make the difference" in any area of our business

We are looking for Associates who have demonstrated:

- Original, creative and innovative thinking
- · Ability, determination and the drive to turn their ideas into actions and results
- . Delivery of consumer and business benefits in line with out business strategy
- Making a difference to the performance of the business

Click here to nominate

LINE MANAGER EXCELLENCE

The MTD Line Manager Excellence Awards recognize outstanding Associate and team leadership, role modelling of The Five Principles and delivery of great results.

We are looking for managers who:

- Show outstanding Associate and team leadership
- Drive Associate engagement
- Demonstrate strong beliefs and values, living The Five Principles
- Deliver great performance and business results

These qualities are recognized by their own team, as well as others throughout the business.

Click here to nominate

PEOPLE

The MTD People Awards recognize positive impact on people in the communities outside of Mars

We are looking for Associates who have demonstrated:

- Putting our Principles in Action to improve the lives of people and communities outside of our business
- Original, creative and innovative thinking
- Ability, determination and the drive to turn their ideas into actions and results.

Click here to nominate

The MTD Planet Awards recognize outstanding contributions, which positively impact our planet and environment through sustainability.

We are looking for Associates who have demonstrated:

- . Impact on business efficiency, effectiveness and performance
- Delivery of business benefits as well a positive impact on the environment
- Original, creative and innovative thinking
- . Ability, determination and the drive to turn their ideas into actions and results

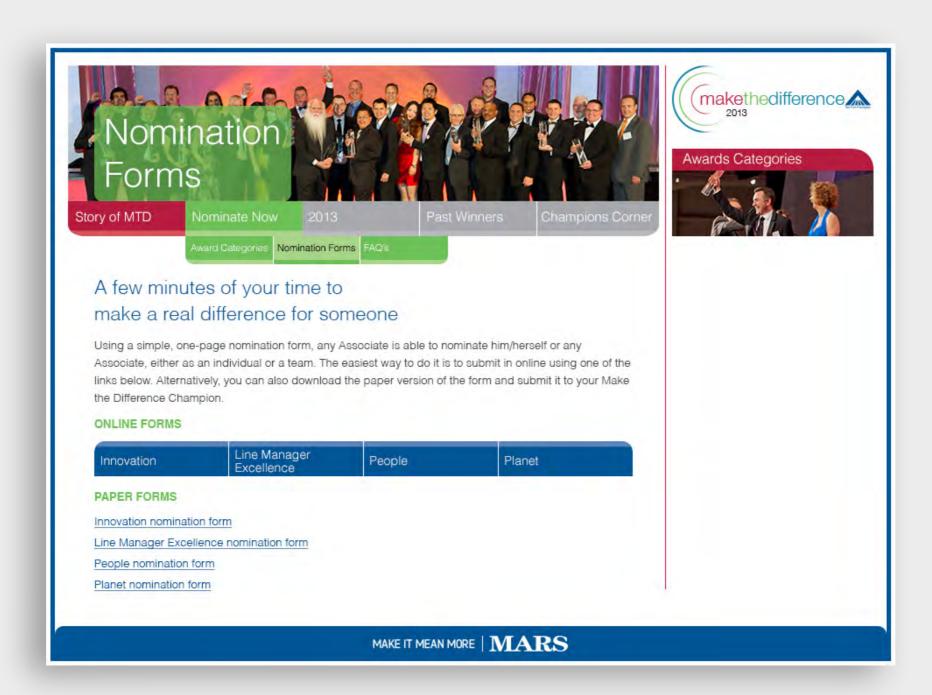
Click here to nominate

MAKE IT MEAN MORE | MARS

The site now had a much more logical flow and improved functionality.

MTD Award Categories





MTD Nomination forms

Every change we made was designed to make it easier for people to nominate.